

FUTURE Now 2.0

**Digital :
An enabler for
Quality**

S.N. Eisenhower
16th NIQR Global Quality Convention
10th and 11th August 2018 - Chennai



Digital Disruptions

1



astonishing rise in **data volumes**, **computational power** and **connectivity**,

3



new forms of human-machine interaction such as **touch interfaces**, **augmented-reality systems** and **Gamification**

4



Ever growing influence of **Social Networks** as the preferred mode of communication, sharing and expressing Opinions

2

the emergence of **analytics** and **business-intelligence** capabilities



5



Mobile Devices becoming ubiquitous and an extension of **Self**

6

The Internet of Things creating **Dynamic, Self-organizing, Realtime-optimized** and **Value-added** connections within and across entities ...

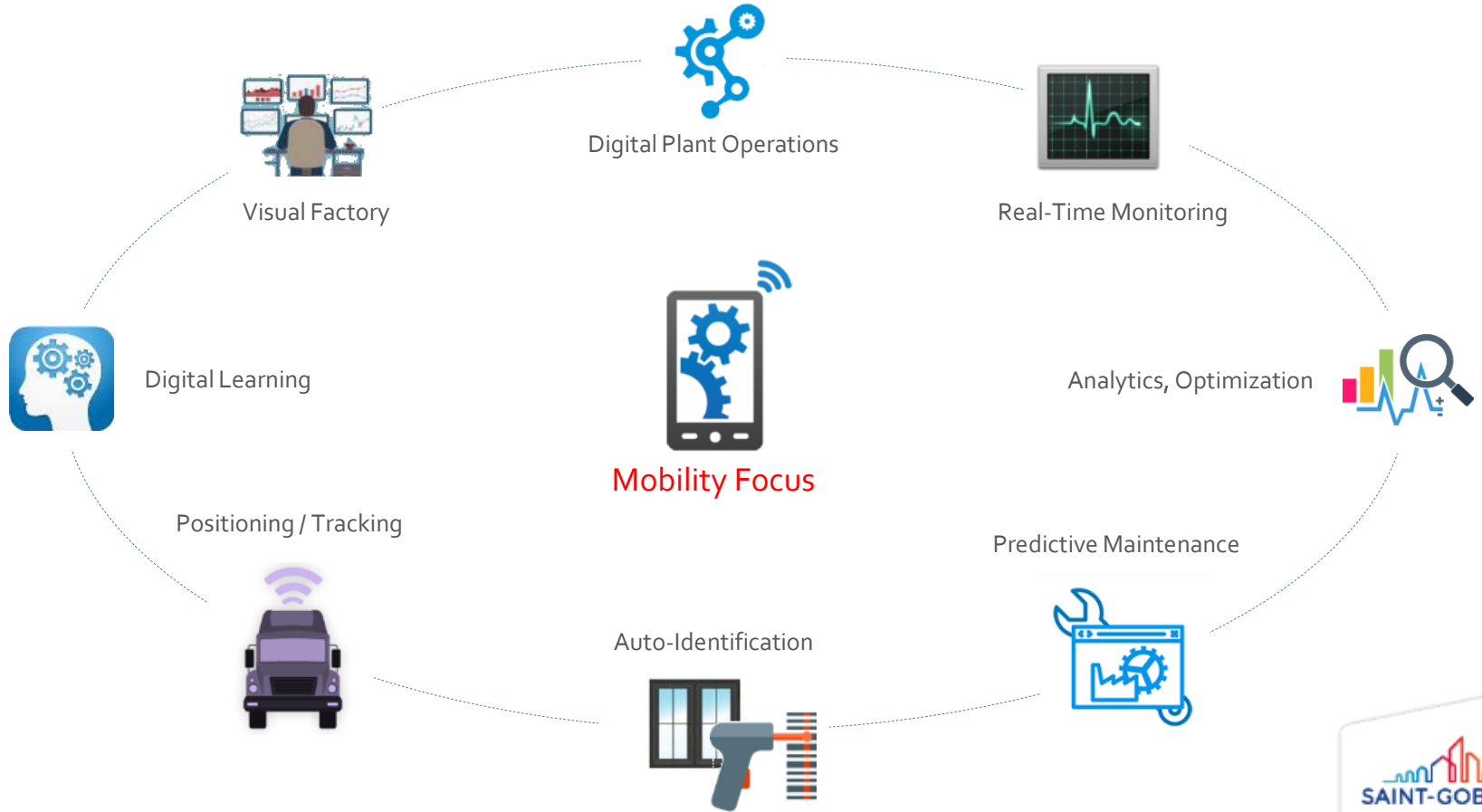


7

and improvements in **transferring digital instructions** to the physical world, such as **advanced robotics** and **3-D printing**

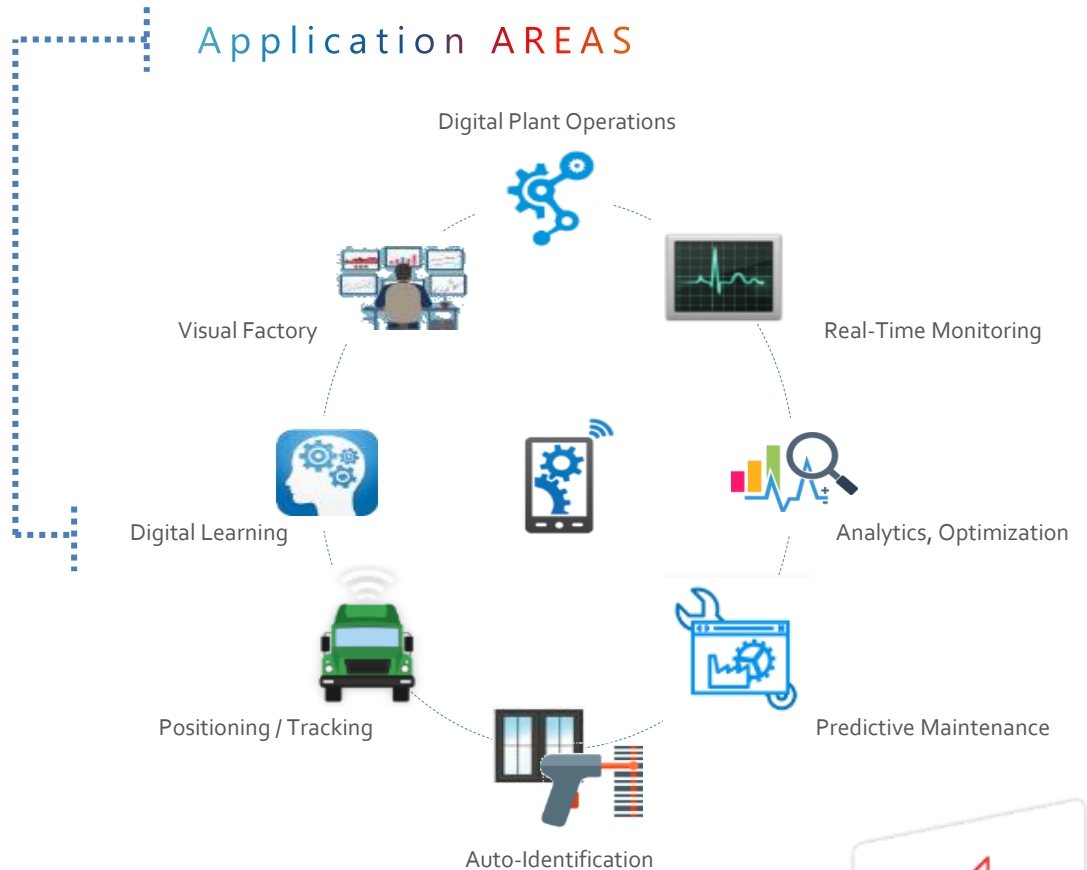


Digital : Areas of Opportunity in Manufacturing





- Enabling **Digital Manufacturing** through
 - Integrating Sensors / Devices / Equipment / Lines
 - Acquiring Data from Industrial Control Systems
 - Enabling Automated / Rich Data Capture
 - Performing Edge Analytics / Data Visualization
 - Integrating with L3 Systems (MES/LES/QMS...)
 - Enabling Mobility
- ... to Improve
 - Quality
 - Productivity
 - Asset Utilization
 - Decision Support



Float Glass Plants are working on Opportunities to Digitalize Operations



Smart Production

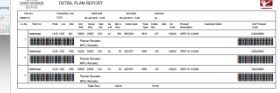
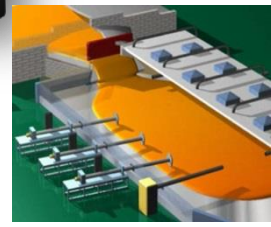
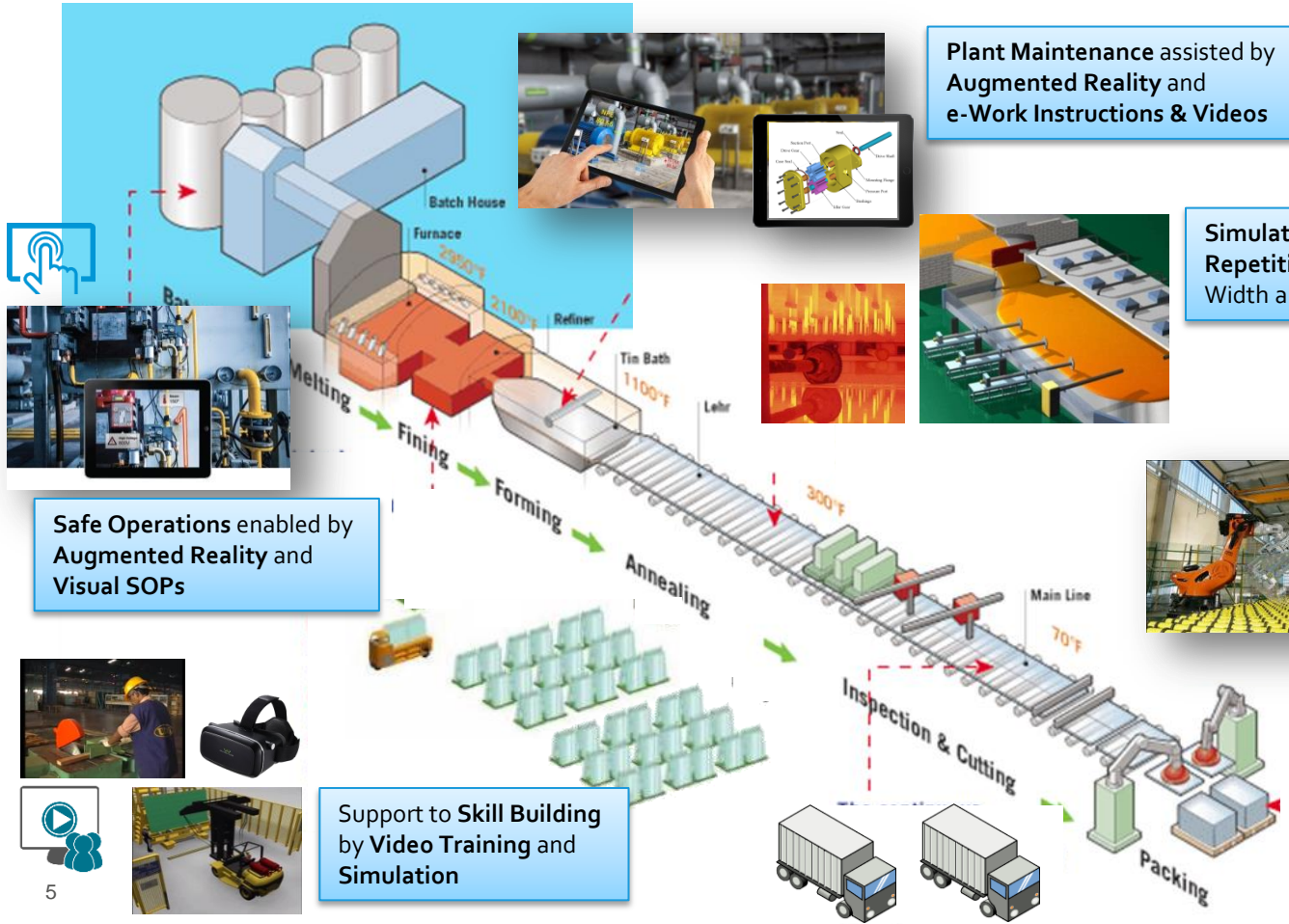
Plant Maintenance assisted by Augmented Reality and e-Work Instructions & Videos

Simulative Learning of Repetitive Tasks like Width and Thickness Changes

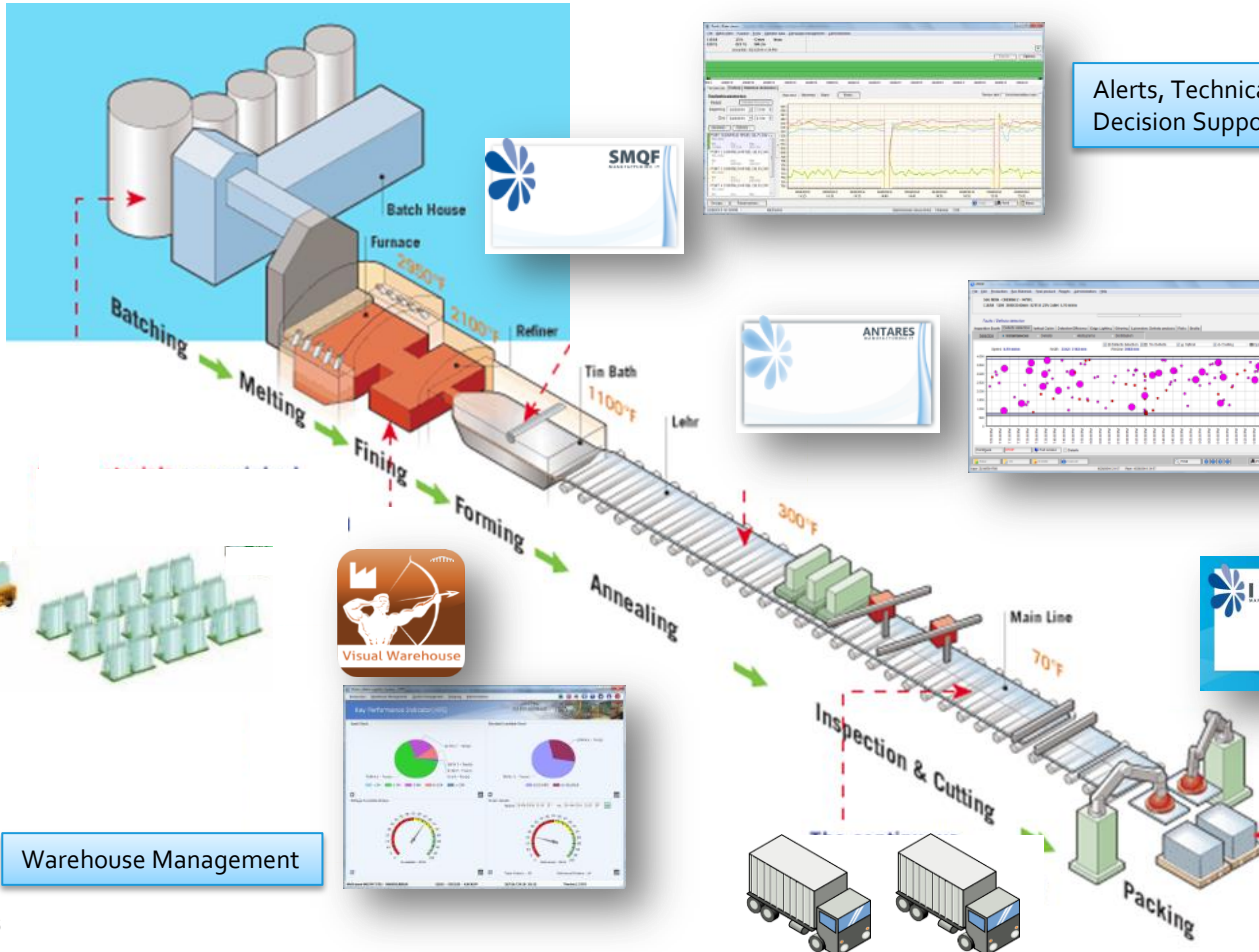
Safe Operations enabled by Augmented Reality and Visual SOPs

Collaborative Planning & Optimization, M2M Interfacing and Automated Execution

Support to Skill Building by Video Training and Simulation



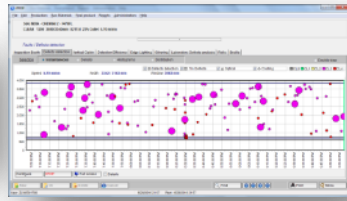
Real-Time Monitoring Systems strengthen Quality Management



Alerts, Technical Assistance
Decision Support



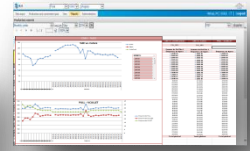
Smart Monitoring



Quality Management



Warehouse Management



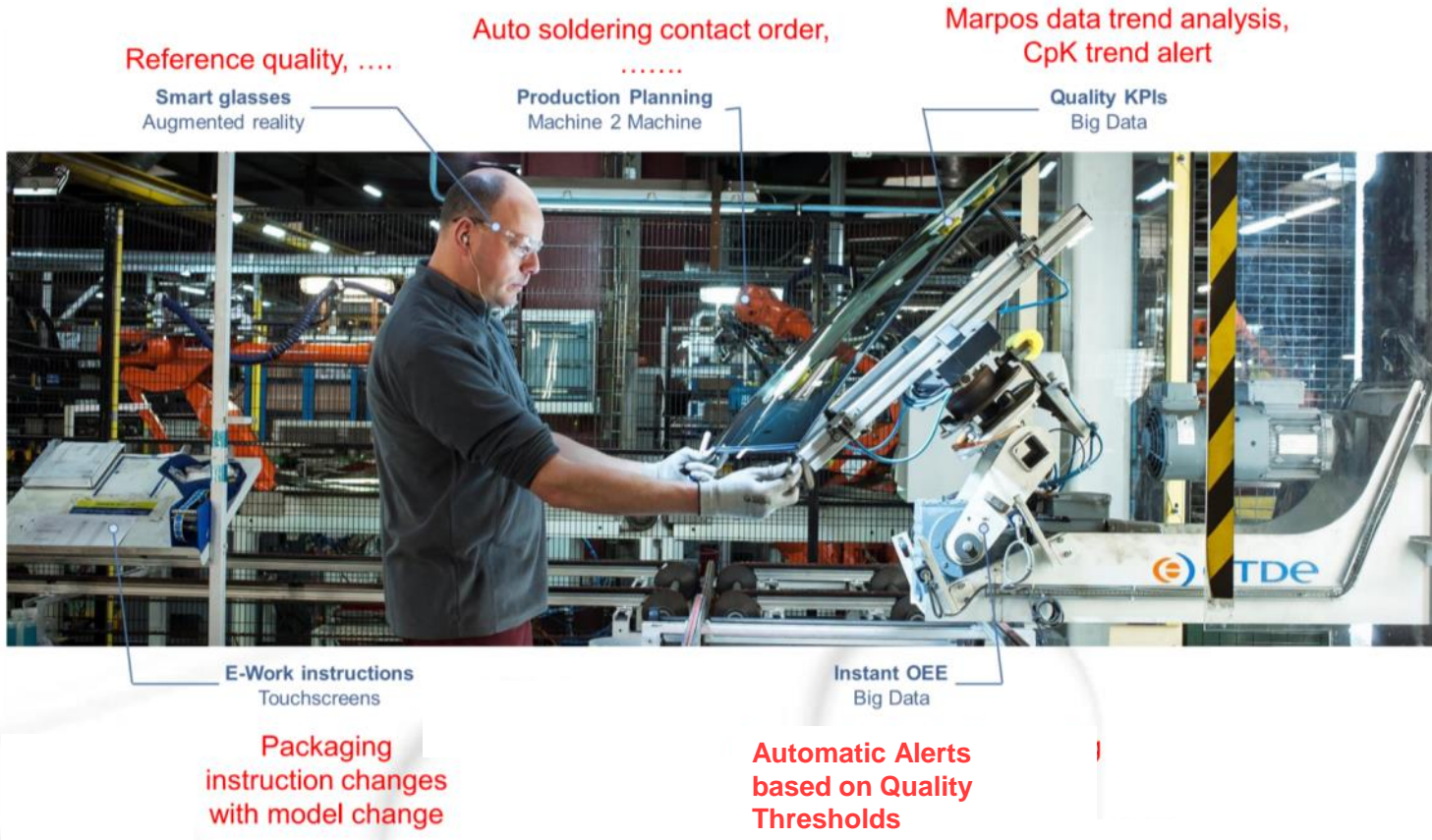
Yield, Losses & KPI Follow-up



The Future Workstation at **SG Sekurit** : Automotive Glass Manufacturing



Smart Quality



Digitalization Journey 2017 :

We started with **Mobile Applications : Key to People Engagement**



Digitalization Journey 2017 :

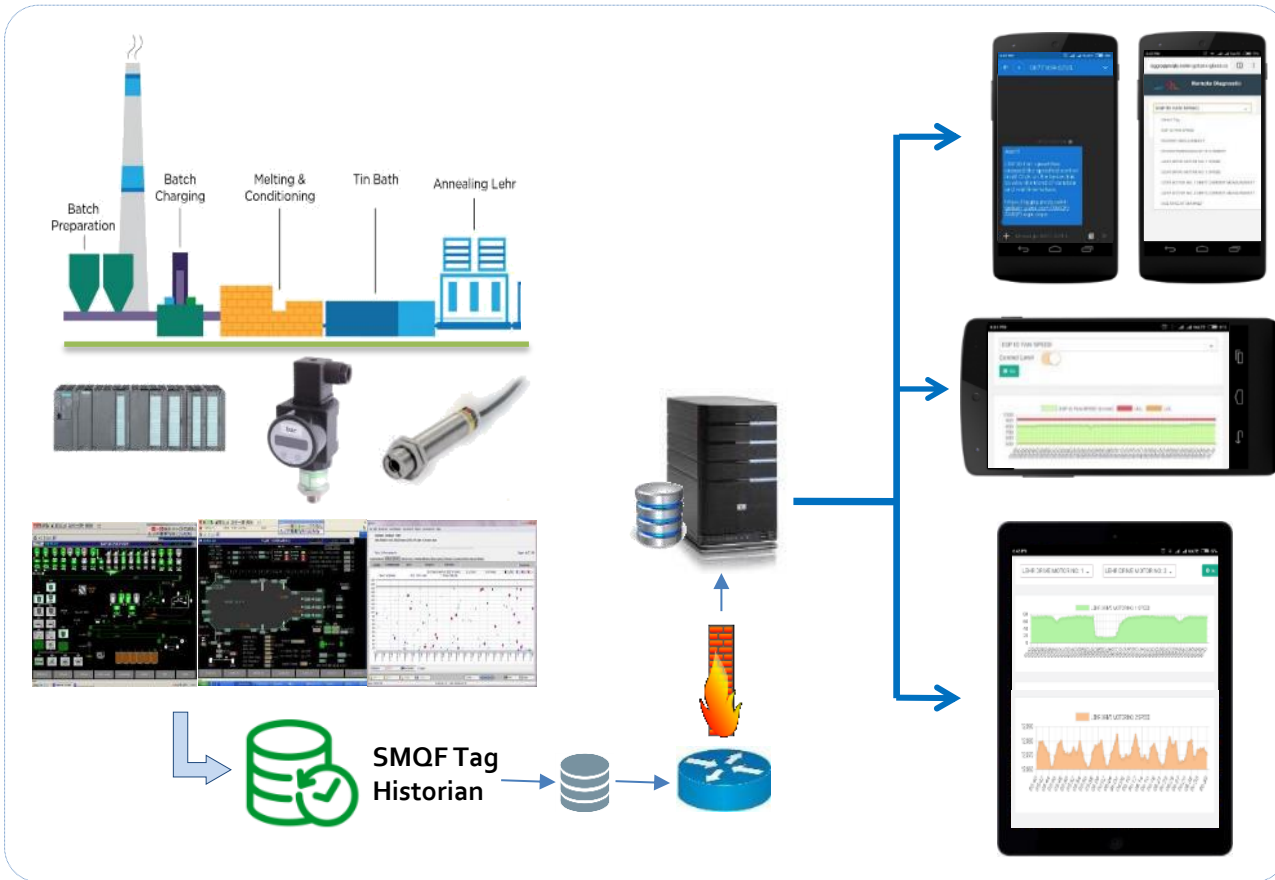
...and created scalable Digital Platforms : Foundations for the Future





All the initiatives are delivering today !

Remote Monitoring for Float Lines / SMQF



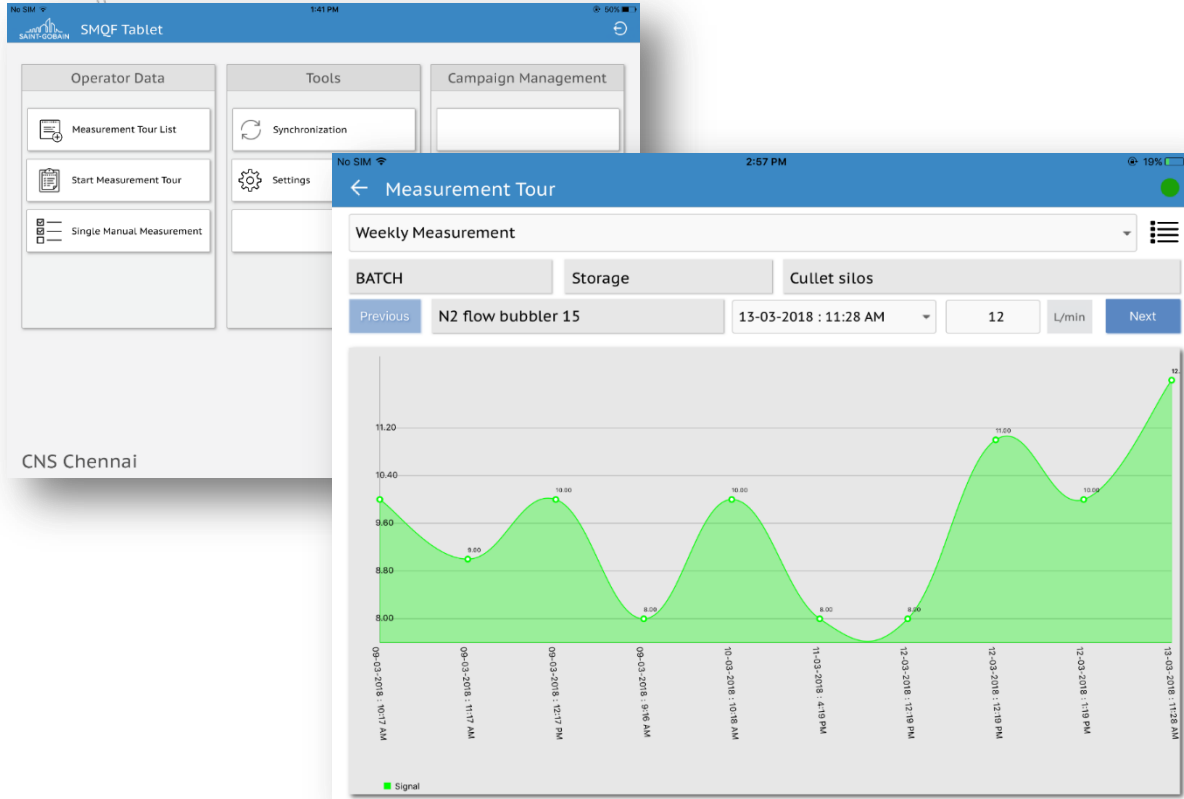
Key Points

- ~1100 sensors connected across a typical Float Line
- Sensor values recorded in DCS in Real-Time
- Data transferred from DCS to SMQF (Process Historian) via OPC
- Critical parameter values moved from historian to DMZ and published to users via a responsive Web Application
- Preset SMS Alerts sent by Web Application to mapped users

Maturity Metrics

	Launched	May-17
	Users	26
	Sessions	23 / Day
	Indicator(s)	14329 Alerts

<Operator Data> Entry for Float Lines / SMQF Tablet

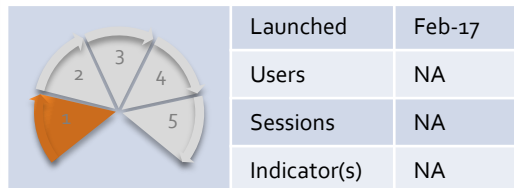


CNS Chennai

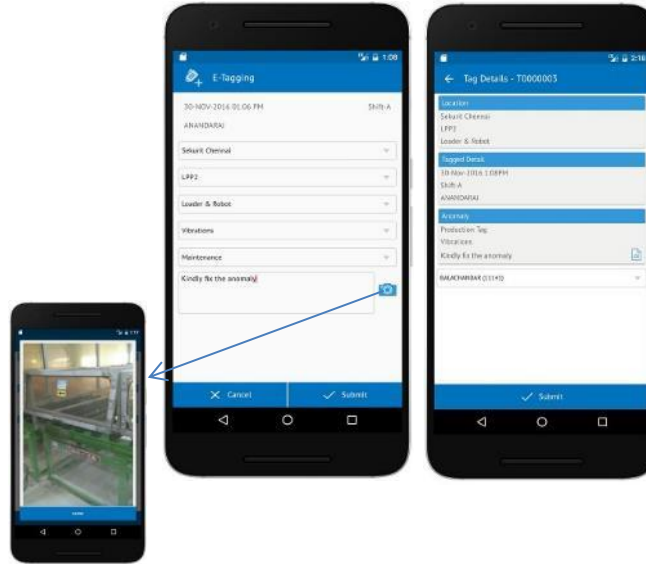
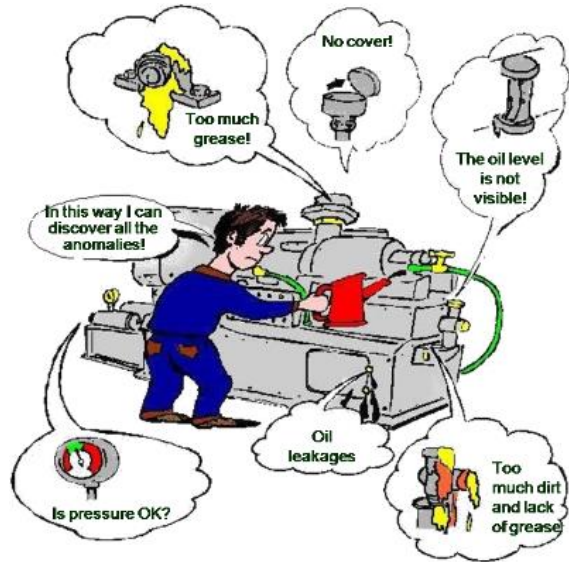
Key Points

- ~ 300 Parameters are to be entered manually by Operators
- Parameters are Grouped under various <<Tours>>
- Typically the Values are noted down and then entered in SMQF @ Control Rooms
- Present Data entry System has many improvement opportunities in terms of Validations / Warnings etc.,
- The new Tablet Application will enable data Capture in the Field

Maturity Metrics



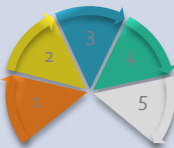
eTagging for Shop-Floor Anomalies – Safety / Quality / Equipment



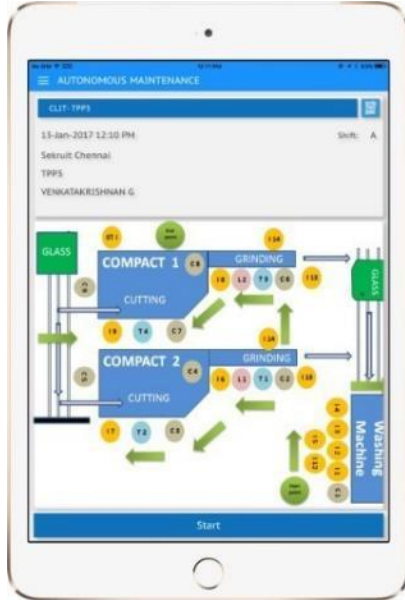
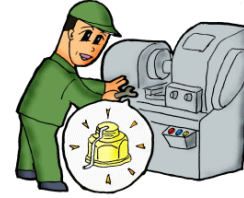
Key Points

- E-Tags are created through Authorized Smart Phones
- Anomalies (Vibrations / Leaks) are recorded, along with Photographs
- Notifications sent to Shift Leader / TM - Maintenance
- Tag Resolutions are captured for Analysis
- Integrated with Impetus, EHS System.

Maturity Metrics

	Launched	Feb-17
	Users	491
	Sessions	NA
	Indicator(s)	23 Tags / Day

Autonomous Maintenance Check App – Improves Quality and Reliability



Key Points

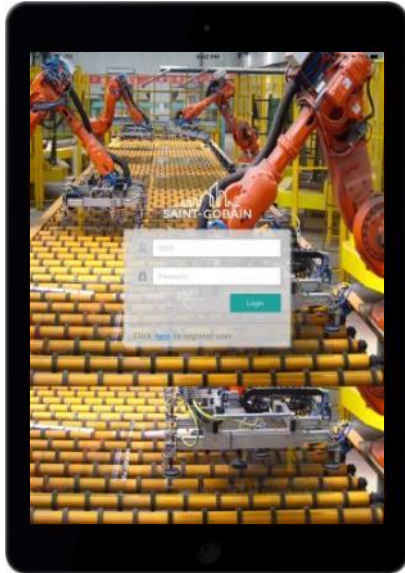
- Visual Layout of the Work Center - Walk-through Path and CLIT Points
- Operator Scans encrypted Labels at the CLIT points
- Visual Aids and Standard Operating Procedures for Operator Assistance
- Operator completes Checklist; Anomalies sent to Shift Leader for Resolution
- CLIT maintenance activity schedule is displayed in the machine board/Line board

Maturity Metrics



Launched	Apr-17
Users	213
Sessions	NA
Indicator(s)	19 Audits / Day

Safety & Quality Point Audit in each Shift – improves Quality and Reliability



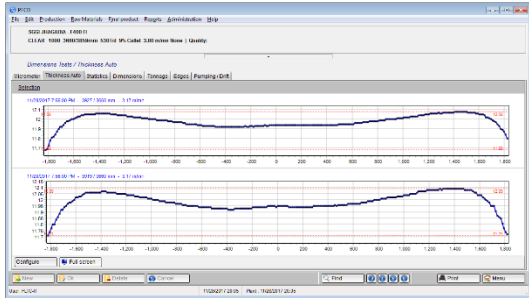
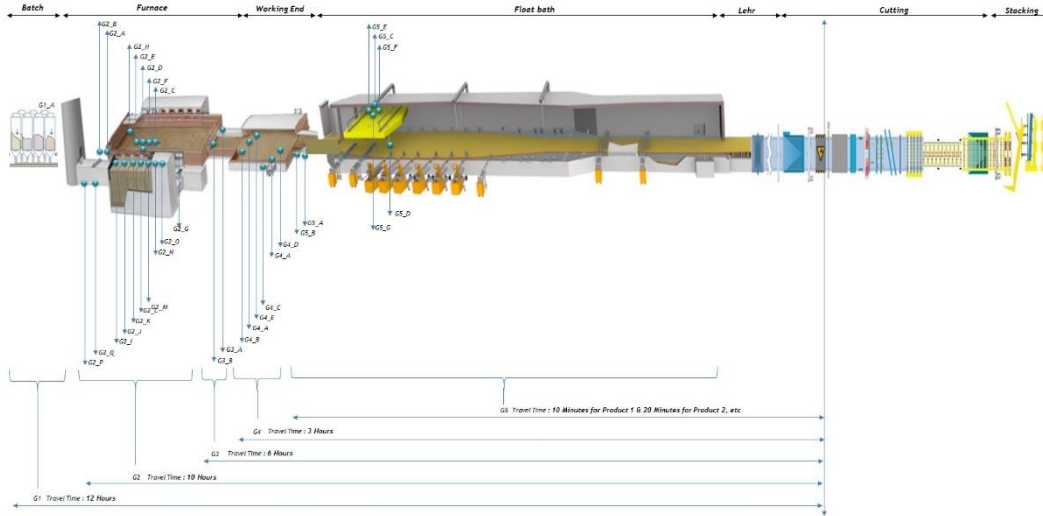
Key Points

- Operator Scans the encrypted QR code label fixed at his Work Center
- Safety Information, PPE requirement and Audit Checklist are shown
- Operator goes through the Check List and confirms Equipment Status
- Anomaly Observations are sent to Shift Leader for Resolution
- Online Status of S-Point/Q-Point Check is displayed in ThinkKiosk WCM Dashboard

Maturity Metrics

	Launched	Apr-17
	Users	144
	Sessions	NA
	Indicator(s)	21 Audits / Day

Data Analytics to improve Product Quality – Thickness Profile



**212 Process Variables with
600,000 Measurement Records / Day**



Glass + SGRI + IIT Madras

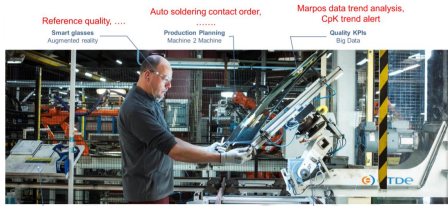
Key Points

- Consistent Thickness Profile in Thick Glass Ribbon is a critical requirement
- Correlating Process Parameters to actual profile achieved and identify the ones that has direct correlation and impact
- Objective is to achieve optimal and consistent profile by controlling the identified process parameters

Maturity Metrics

	Launched	NA
	Users	NA
	Sessions	NA
	Indicator(s)	NA

On-line Quality Measurement & Data Visualization – enables Quick Reaction



Packaging instruction changes with model change

Automatic alert by increasing printing scrap/VHC bad glass... ?



Key Points

- Streaming data from on-line Marpos Measurement System is captured and presented
- Visual representation of defects with multiple options to set limits and filters
- Allow operators to quickly recognize defect patterns and make process adjustments



Quality & Process Control – Opportunities for the Future



Objective

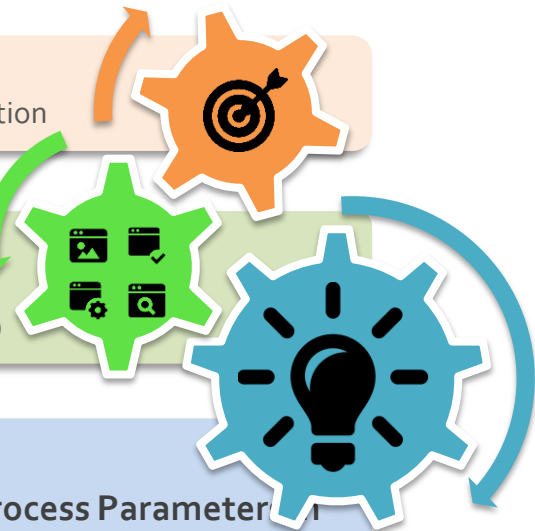
- Zero-defect system through Process Control, Minimum Quality Cost / improved Customer Satisfaction

Current Initiatives

- Real-Time Process Parameters Monitoring / Alerts
- Real-Time Product Quality Data Visualization
- Open SCADA for legacy Lines & Equipment (Ignition)

Next Big Opportunities

- Remote Monitoring capability for Critical Process Parameters in automated lines : coverage of all BUs by mid 2019
- Smart Measuring Devices + SPC + Self-Adjusting Process : 1 demonstrator project by mid 2019
- Mobile Application for Process / Inspection Check Sheets
- Enabling all BUs to work with open SCADA by mid 2019



Digital is the Key **Enabler** for Quality & Reliability

Smart Automation



Smart Data



Empowered Employee



IT: MES, WMS, TMS, Infra and Cyber Security

People

Customer



FUTURE NOW 2.0